Lancaster County Convention Center Authority

Financial Statements with Supplementary Information

Years Ended December 31, 2024 and 2023 with Independent Auditor's Report



YEARS ENDED DECEMBER 31, 2024 AND 2023

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Independent Auditor's Report

Board of Directors Lancaster County Convention Center Authority

Report on the Audit of the Financial Statements

Opinion

We have audited the accompanying financial statements of the business-type activities of the Lancaster County Convention Center Authority (Authority), a component unit of the County of Lancaster, as of and for the years ended December 31, 2024 and 2023, and the related notes to the financial statements, which collectively comprise the Authority's basic financial statements as listed in the table of contents.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the business-type activities of the Authority, as of December 31, 2024 and 2023, and the changes in financial position and cash flows thereof for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Authority, and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Authority's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

Board of Directors Lancaster County Convention Center Authority Independent Auditor's Report Page 2

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether
 due to fraud or error, and design and perform audit procedures responsive to those risks.
 Such procedures include examining, on a test basis, evidence regarding the amounts and
 disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of expressing
 an opinion on the effectiveness of the Authority's internal control. Accordingly, no such
 opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Authority's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

Board of Directors Lancaster County Convention Center Authority Independent Auditor's Report Page 3

Required Supplementary Information

Management has omitted the Management Discussion and Analysis that accounting principles generally accepted in the United States of America require to be presented to supplement the basic financial statements. Such missing information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. Our opinion on the basic financial statements is not affected by this missing information.

Supplementary Information

Our audit was conducted for the purpose of forming an opinion on the financial statements that collectively comprise the Authority's basic financial statements. The supplementary information listed in the table of contents is presented for purposes of additional analysis and is not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the supplementary information is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

Maher Duessel

Harrisburg, Pennsylvania March 27, 2025

BALANCE SHEETS

DECEMBER 31, 2024 AND 2023

	2024	2023	
Assets			
Current assets:			
Cash and cash equivalents	\$ 1,334,508	\$ 664,135	
Investments	1,370,728	1,305,966	
Receivables:			
Taxes	1,435,514	1,429,192	
Other	207,427	308,151	
Accrued interest receivable	71,812	85,073	
Due from Aimbridge Hospitality	328,325	434,692	
Inventory	15,449	18,324	
Prepaid expenses	75,209	179,930	
Other asset	299	299	
Total current assets	4,839,271	4,425,762	
Restricted assets:			
Cash and cash equivalents	778,827	526,637	
Investments	21,641,698	20,615,418	
Total restricted assets	22,420,525	21,142,055	
Capital assets:			
Land	1,607,517	1,607,517	
Construction in progress	1,382,192	-	
Building	77,325,306	76,657,196	
Furniture, fixtures, and equipment:	, , , 5 2 3 , 5 5 5	, 0,037,130	
Convention Center	6,139,379	6,055,815	
Penn Square Condominium Association	515,292	515,292	
Office	8,451	8,451	
		· · · · · · · · · · · · · · · · · · ·	
	86,978,137	84,844,271	
Less: accumulated depreciation	36,887,844	34,556,116	
Net capital assets	50,090,293	50,288,155	
Total Assets	\$ 77,350,089	\$ 75,855,972	
		(Continued)	
		(Continued)	

	2024	
Liabilities and Net Position		
Liabilities:		
Current liabilities:		
Accounts payable	\$ 155,383	\$ 11,481
Accrued payroll and payroll expense	6,948	4,792
Other accrued expenses	275,489	268,069
Unearned revenue	254,135	237,820
Contingency fee payable	50,000	50,000
Total current liabilities	741,955	572,162
Current liabilities (payable from restricted assets):		
Accrued interest payable	255,761	259,231
Current portion of bonds payable	885,000	840,000
Due to Discover Lancaster	2,039,387	1,951,955
Total current liabilities (payable from		
restricted assets)	3,180,148	3,051,186
Long-term liabilities:		
Reimbursement for contingency payable	150,000	200,000
Bonds payable, net	64,830,694	65,627,149
Total long-term liabilities	64,980,694	65,827,149
Total Liabilities	68,902,797	69,450,497
Net Position:		
Net investment in capital assets	(1,436,605)	(2,018,221)
Restricted	15,059,079	13,982,938
Unrestricted	(5,175,182)	(5,559,242)
Total Net Position	8,447,292	6,405,475
Total Liabilities and Net Position	\$ 77,350,089	\$ 75,855,972
		(Concluded)

The accompanying notes are an integral part of these financial statements.

STATEMENTS OF REVENUES, EXPENSES, AND CHANGE IN NET POSITION

YEARS ENDED DECEMBER 31, 2024 AND 2023

	2024	2023
Operating Revenues:		
Conference services	\$ 2,631,837	\$ 2,482,177
Concession	477,184	269,378
Other	14,855	9,566
Total operating revenues	3,123,876	2,761,121
Operating Expenses:		
Departmental expenses	1,409,655	1,393,261
Undistributed operating expenses	2,131,689	1,856,485
Management fees	241,483	210,024
Fixed charges	109,124	100,587
Capital/development costs	14,099	12,912
Total operating expenses	3,906,050	3,573,269
Other Operating Expenses:		
Administrative expenses	502,495	618,905
Collaboration Agreement - Marketing Consortium	430,872	419,410
Depreciation	2,331,729	2,267,926
Total other operating expenses	3,265,096	3,306,241
Operating Loss	(4,047,270)	(4,118,389)
Non-Operating Revenues (Expenses):		
Hotel room rental tax income	8,163,870	7,997,656
Investment income	1,199,893	886,249
Other income	14,852	19,595
Interest expense	(3,289,528)	(3,042,620)
Total non-operating revenues (expenses)	6,089,087	5,860,880
Change in Net Position	2,041,817	1,742,491
Net Position:		
Beginning of period	6,405,475	4,662,984
End of period	\$ 8,447,292	\$ 6,405,475

The accompanying notes are an integral part of these financial statements.

STATEMENTS OF CASH FLOWS

YEARS ENDED DECEMBER 31, 2024 AND 2023

	2024	2023
Cash Flows From Operating Activities:		
Operating receipts	\$ 3,190,915	\$ 2,588,046
Payments to suppliers for operating expenses	(4,349,036)	(4,695,237)
Payments to suppliers for project development costs	(14,099)	(12,912)
Payments to employees	(258,061)	(245,040)
Net cash provided by (used in) operating activities	(1,430,281)	(2,365,143)
Cash Flows From Capital and Related Financing Activities:		
Purchase of capital assets	(1,995,441)	(413,794)
Principal payments on bonds payable	(840,000)	(1,000,000)
Receipts from hotel room rental tax	10,196,935	9,759,773
Payment to Discover Lancaster	(1,951,955)	(1,840,498)
Other receipts	20,252	19,595
Interest expense paid	(3,292,998)	(3,024,287)
Net additions/withdrawals from accounts restricted for		
capital replacement	(252,190)	(776,785)
Net cash provided by (used in) capital and related		
financing activities	1,884,603	2,724,004
Cash Flows From Investing Activities:		
Proceeds from the sale of investments	15,711,057	24,495,016
Purchase of investments	(16,694,899)	(27,558,531)
Interest income received	1,199,893	886,249
Net cash provided by (used in) investing activities	216,051	(2,177,266)
Net Increase (Decrease) in Cash and Cash Equivalents	670,373	(1,818,405)
Cash and Cash Equivalents		
Beginning of period	664,135	2,482,540
End of period	\$ 1,334,508	\$ 664,135
		(Continued)

STATEMENTS OF CASH FLOWS

YEARS ENDED DECEMBER 31, 2024 AND 2023 (Continued)

	2024	2023
Reconciliation of Operating Loss to Net Cash		
Used in Operating Activities:	_	
Operating loss	\$ (4,047,270)	\$ (4,118,389)
Adjustments to reconcile operating loss to		
net cash provided by (used in) operating activities:		
Depreciation	2,331,729	2,267,926
(Increase) decrease in:		
Other receivables	100,724	(198,683)
Due from Aimbridge Hospitality	106,367	(301,863)
Inventory	2,875	3,794
Other prepaid expenses	104,721	(5,769)
Increase (decrease) in:		
Accounts payable	(5,318)	(66,059)
Accrued payroll and payroll expenses	2,156	4,309
Contingency fee payable	(50,000)	(50,000)
Other accrued expenses	7,420	23,983
Unearned revenue	16,315	75,608
Total adjustments	2,616,989	1,753,246
Net cash provided by (used in) operating activities	\$ (1,430,281)	\$ (2,365,143)
		(Concluded)

The accompanying notes are an integral part of these financial statements.

NOTES TO FINANCIAL STATEMENTS

YEARS ENDED DECEMBER 31, 2024 AND 2023

1. Significant Accounting Policies

Reporting Entity

The Lancaster County Convention Center Authority (Authority), a component unit of the County of Lancaster (County), was formed on September 15, 1999, under the Municipality Authorities Act of 1945 and the Third-Class County Convention Center Authority Act. The purpose of the Authority is to provide financing and arrange for the development, construction, and operation of convention center facilities for the public purpose of promoting, attracting, stimulating, developing, and expanding business, industry, commerce, and tourism in the Commonwealth of Pennsylvania.

As required by accounting principles generally accepted in the United States of America, the financial statements of the reporting entity include those of the Authority and any component units. Component units are separate legal entities that (1) governing officials of a primary government are financially accountable for or (2) the nature and significance of the relationship between the entity and a primary government are such that to exclude the separate legal entity from the financial reporting entity would render the financial statements misleading or incomplete.

The Authority is part of the County's reporting entity based on the above criteria. These are the separate component unit financial statements of the Authority. No other entities are required to be included based on the above criteria.

A business plan was developed, which allowed the construction of the Lancaster County Convention Center (Center) and the Lancaster Marriott at Penn Square. The plan was the result of a complex and cooperative effort among government and community leaders and public and private partners. Throughout 2007 – 2009, the Authority incurred construction costs associated with the project.

The Lancaster County Convention Center and the Lancaster Marriott at Penn Square opened for operations on June 19, 2009.

The Center began operations on June 19, 2009 under the Qualified Convention Center Management Agreement, dated January 23, 2002, between the Authority and Aimbridge Hospitality (formerly Interstate Hotels & Resorts (IHR)). The Qualified Convention Center Management Agreement is for the period commencing with the opening of the convention

NOTES TO FINANCIAL STATEMENTS

YEARS ENDED DECEMBER 31, 2024 AND 2023

center and expiring on June 19, 2019. On June 9, 2019, the Authority and IHR entered into the Amended and Restated Qualified Convention Center Management Agreement. The term of the Amended and Restated Qualified Convention Center Management Agreement is June 9, 2019 through June 19, 2029. Thereafter, the Amended and Restated Qualified Convention Center Management Agreement may be renewed for one renewal period of five years if mutually agreed to, in writing, by both parties.

Penn Square Partners (PSP) and the Authority agreed to an amended and restated declaration of Condominium in April 2017, in which the Authority agreed to permit the new Marriott Tower to be included into the Penn Square Condominium Association. Construction on the new Marriott Tower began in 2017 and was completed in August 2019.

Basis of Accounting

The Authority's financial statements are presented using the accrual basis of accounting, under which revenues are recorded in the period that they are earned, and expenses are recorded when the liability is incurred.

The accounting and financial reporting treatment applied to the Authority is determined by its measurement focus. The Authority measures and reports all assets, liabilities, revenues, expense, gains, and losses using the economic resources measurement focus and accrual basis of accounting.

The Authority is a member of the Penn Square Condominium Association, which is comprised of two ownership groups. The other ownership group is PSP, a private entity. Each ownership group has their own business operation with revenues and expenses, as described in the development agreements. Where tracking actual expenses would become too costly, approved allocation methodologies have been incorporated. These allocations are described in the IHR Operational Expense Guidelines (Guidelines). The Guidelines only interpret the governing documents and do not rewrite them.

Cash and Cash Equivalents

The Authority considers all highly liquid debt instruments purchased with a maturity of three months or less to be cash equivalents.

NOTES TO FINANCIAL STATEMENTS

YEARS ENDED DECEMBER 31, 2024 AND 2023

Investments

The Authority accounts for investments at fair value. The fair value of the Authority's investments is based upon values provided by external investment managers and quoted market prices.

The Authority categorizes its fair value measurements within the fair value hierarchy established by accounting principles generally accepted in the United States of America. The hierarchy is based on the valuation inputs used to measure the fair value of the asset. Level 1 inputs are quoted prices in active markets for identical assets. Level 2 inputs are significant other observable inputs. Level 3 inputs are significant unobservable inputs.

Restricted Assets

Certain proceeds of revenue bonds, as well as certain resources set aside for their repayment, Collaboration Agreement funds, and Marketing Consortium funds are classified as restricted assets on the balance sheet, because the use of the funds is limited by applicable trust indentures or other agreements.

Capital Assets

Capital assets are carried at cost, if purchased or constructed. Capital assets are defined by the Authority as assets with an initial, individual cost of more than \$5,000 and an estimated useful life in excess of one year. Building, furniture, fixtures, and equipment are depreciated over the estimated useful lives using the straight-line method.

The useful lives for purposes of computing depreciation are as follows:

Buildings 40 years Furniture, fixtures, and equipment 3-10 years

Major outlays for capital assets and improvements are capitalized as projects are constructed.

NOTES TO FINANCIAL STATEMENTS

YEARS ENDED DECEMBER 31, 2024 AND 2023

Unearned Revenue

Unearned revenue represents deposits received by the Authority for future events. These deposits will be recognized as revenue in the period in which the event occurs.

Net Position

Net position comprises the various net earnings from operating and non-operating revenues and expenses and contributions of capital. Net position is classified in the following three components: Net investment in capital assets; restricted for various purposes; and unrestricted net position.

The net investment in capital assets component of net position consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of bonds, notes, or other borrowings that are attributable to the acquisition, construction, or improvement of those assets. If there are significant unspent related debt proceeds at the end of the reporting period, the portion of the debt attributable to the unspent amount is not included in the calculation of net investment in capital assets. Instead, that portion of the debt is included in the same net position component (restricted or unrestricted) as the unspent amount.

The restricted component of net position consists of restricted assets reduced by liabilities related to those assets. Generally, a liability relates to restricted assets if the asset results from a resource flow that also results in the recognition of a liability or if the liability will be liquidated with the restricted assets reported.

The unrestricted component of net position is the net amount of the assets and liabilities that are not included in the determination of net investment in capital assets or the restricted components of net position.

Use of Estimates

The process of preparing financial statements in conformity with accounting principles generally accepted in the United States of America requires the use of estimates and assumptions regarding certain types of assets, liabilities, revenues, and expenses. Accordingly, upon settlement, actual results may differ from estimated amounts.

NOTES TO FINANCIAL STATEMENTS

YEARS ENDED DECEMBER 31, 2024 AND 2023

Operating Revenues and Expenses

The Authority distinguishes operating revenues and expenses from non-operating items. Revenues and expenses from operations include departmental operating revenues, departmental operating expenses, undistributed operating expenses, management and incentive fees, Collaboration Agreement — Marketing Consortium, fixed charges, administrative expenses, and depreciation. The principal operating revenues of the Authority is conference services revenue. The principal operating expenses include energy, repairs and maintenance, conference services, administration and general, and sales and marketing expenses. All revenues and expenses not meeting the definition are reported as non-operating revenues and expenses.

Restricted Resources

When both restricted and unrestricted resources are available for use, it is the Authority's policy to use restricted resources first, if available, and then unrestricted resources as they are needed.

Reclassifications

Certain prior year amounts have been reclassified to conform to the current year presentation.

2. Hotel Room Rental Tax

The County receives a 3.9% hotel room rental tax and a 1.1% excise tax from the operators of each hotel within the County. Of the total 3.9% tax, 20% was originally allocated to Discover Lancaster (formerly known as the Pennsylvania Dutch Convention and Visitors Bureau) to be used to promote tourism in the County, and 80% was allocated to the Authority to be used for construction and operation of the convention center facility. Revenue is recognized in the period to which the County attributed collection.

In July 2022, the Authority and Discover Lancaster entered into a memorandum of understanding, as more fully described in note 13, which commits Discover Lancaster to directing its 20% of the hotel room rental tax revenues to the Authority through December 31, 2057.

NOTES TO FINANCIAL STATEMENTS

YEARS ENDED DECEMBER 31, 2024 AND 2023

At December 31, 2024 and 2023, the Authority's funds on deposit exceeded the established thresholds; therefore, \$2,039,387 and \$1,951,955, respectively, of the hotel room rental tax revenue was payable to Discover Lancaster under the terms of the memorandums of understanding.

3. Lease Agreement – LancasterHistory.Org

In December 2010, the Authority entered into a lease agreement with LancasterHistory.Org (LHO) for the lease of the Thaddeus Stevens House, Kleiss Saloon, Underground Historic Area, and other areas immediately outside the Stevens House, the Kleiss Saloon, and associated with the Underground Historic Area. LHO intends to develop a national historic exhibition on a portion of these properties. The remaining portion of the properties will be renovated and utilized by LHO. The lease commenced on December 21, 2010, for a period of twenty years. LHO is responsible for insurance and real property taxes. The basic rent for the leased properties is one dollar. Until LHO commences construction of the improvements, LHO shall pay monthly the sum of two hundred fifty dollars (\$250.00) for common area charges. After construction begins, these fees will be adjusted every three years based on actual charges. Construction on the property began during the year ended December 31, 2023.

In July 2022, the Authority entered into a new lease with LHO. The new lease term is for a period of 99 years. Base rent and additional rent charges remained the same.

4. Deposits and Investments

The Third Class County Convention Center Authority Act provides for investment of governmental funds into certain authorized investment types including U.S. Treasury bills, other short-term U.S. government obligations, short term commercial paper issued by a public corporation, banker's acceptances, insured or collateralized time deposits, and certificates of deposit. The statutes allow the pooling of governmental funds for investment purposes.

In June 2023, the Authority adopted an investment policy whereby certain funds held under the Hotel Room Rental Tax Revenue Bonds, Series A and B of 2022 indenture, Authority funds held for capital replacement, CRIZ funds held for replacement of furniture,

NOTES TO FINANCIAL STATEMENTS

YEARS ENDED DECEMBER 31, 2024 AND 2023

fixture, and equipment (FF&E), and funds held to perform target marketing for Priority 1 and Priority 2 events may be invested in short-term U.S. Treasury obligations or other eligible investments as defined in the indenture.

Deposits

Custodial Credit Risk - Custodial credit risk is the risk that in the event of a bank failure, the government's deposits may not be returned to it. The Authority does not have a deposit policy for custodial credit risk.

As of December 31, 2024, the book balance of the Authority was \$2,113,335 and the bank balance was \$2,076,569. At December 31, 2024, the book balance included \$778,827 and bank balance included \$905,904 of cash held with a trustee or others that is presented as restricted assets on the balance sheet. As of December 31, 2023, the book balance of the Authority was \$1,190,772 and the bank balance was \$1,004,464. At December 31, 2023, the book balance included \$526,637 and the bank balance included \$539,027 of cash held with a trustee or others that is presented as restricted assets on the balance sheet. Of the bank balances, \$500,000 was covered by federal depository insurance at December 31, 2024 and 2023. At December 31, 2024 and 2023, the remainder of the bank balance was collateralized under Act No. 72 (Act) of the 1971 Session of the Pennsylvania General Assembly, in which financial institutions were granted the authority to secure deposits of public bodies by pledging a pool of assets, as defined in the Act, to cover all public funds deposited in excess of federal depository insurance limits.

NOTES TO FINANCIAL STATEMENTS

YEARS ENDED DECEMBER 31, 2024 AND 2023

Investments

The Authority's investments are considered Level 1 based on quoted market prices. Unrestricted and restricted investments, reported at fair value, were as follows:

T-4-1						
Total		restricted		Restricted		
11,912,283	\$	57,679	\$	11,854,610		
7,451,806		-		7,451,806		
3,648,331		1,313,049		2,335,282		
23,012,420	\$ 1,370,728		\$ 1,370,728		\$	21,641,698
Total	Un	restricted		Restricted		
2,862,217	\$	23,856	\$	2,838,361		
6,503,748		249,108		6,254,640		
12,555,419		1,033,002		11,522,417		
21,921,384	\$	1,305,966	\$	20,615,418		
	7,451,806 3,648,331 23,012,420 Total 2,862,217 6,503,748 2,555,419	7,451,806 3,648,331 23,012,420 \$ Total Un 2,862,217 6,503,748 2,555,419	7,451,806 3,648,331 23,012,420 Total Unrestricted 2,862,217 6,503,748 2,555,419 1,033,002	7,451,806 3,648,331 23,012,420 Total Unrestricted 2,862,217 6,503,748 2,555,419 1,033,002		

Custodial Credit Risk — Custodial credit risk is the risk that the counterparty to an investment transaction will fail and the Authority will not recover the value of the investment or collateral securities that are in possession of an outside party. The Authority does not have a formal policy for custodial credit risk. The Authority's investments in money market funds are not exposed to custodial credit risk because they are not evidenced by securities in book entry or paper form. The Authority's investment in U.S. Treasury bills and U.S. Treasury bonds and notes carry the explicit guarantee of the U.S. government.

Concentration of Credit Risk - The Authority places no limit on the amount the Authority may invest in any one issuer. At December 31, 2024 and 2023, there were no investments held by the Authority that were subject to concentration of credit risk.

NOTES TO FINANCIAL STATEMENTS

YEARS ENDED DECEMBER 31, 2024 AND 2023

Credit Risk – The Authority limits its exposure to credit risk by permitting the Authority to invest in only U.S. government obligations or those obligations explicitly guaranteed by the U.S. government or other eligible investments as defined in the indenture. As of December 31, 2024 and 2023, the Authority's investments in money market funds and U.S. Treasury bonds and notes were rated AAA, respectively by Moody's.

Interest Rate Risk — The Authority investment policy limits investment maturities to short-term U.S. Treasury obligations or other eligible investments are defined in the indenture as a means of managing its exposure to fair value losses arising from increasing interest rates.

The following is a list of the Authority's money market fund and U.S. Treasury obligation investments and the related average maturities at December 31, 2024:

	Fair Value	2025
Money market funds	\$ 11,912,283	\$ 11,912,283
U.S. Treasury bills	7,451,806	7,451,806
U.S. Treasury bonds & notes	3,648,331	3,648,331
	\$ 23,012,420	\$ 23,012,420

At December 31, 2024 the Authority's investment in money market funds and had an average maturity of less than one year.

NOTES TO FINANCIAL STATEMENTS

YEARS ENDED DECEMBER 31, 2024 AND 2023

5. Capital Assets

A summary of changes in capital assets for the year ending December 31 is as follows:

	Beginning Balance 1/1/2024	Additions/ Adjustments	Ending Balance 12/31/2024		
Capital assets not being depreciated:			1		
Land Construction in progress	\$ 1,607,517	\$ - 1,382,192	\$ -	\$ 1,607,517 1,382,192	
· -		1,302,132		1,362,132	
Total capital assets not being depreciated	1,607,517	1,382,192		2,989,709	
Capital assets being depreciated: Building	76,657,196	668,110	-	77,325,306	
Furniture, fixtures, and equipment: Convention Center Penn Square Condominium	6,055,815	94,358	(10,794)	6,139,379	
Association Office	515,292 8,451	<u> </u>	- -	515,292 8,451	
Total capital assets, being depreciated	83,236,754	762,468	(10,794)	83,988,428	
Less accumulated depreciation for: Building Furniture, fixtures, and equipment	28,735,955 5,820,161	2,102,138 229,590	- -	30,838,093 6,049,751	
Total accumulated depreciation	34,556,116	2,331,728	-	36,887,844	
Total capital assets being depreciated, net	48,680,638	(1,569,260)	(10,794)	47,100,584	
Total capital assets, net	\$ 50,288,155	\$ (187,068)	\$ (10,794)	\$ 50,090,293	

NOTES TO FINANCIAL STATEMENTS

YEARS ENDED DECEMBER 31, 2024 AND 2023

	Beginning Balance 1/1/2023	Additions/ Adjustments	Disposals/ Adjustments	Ending Balance 12/31/2023
Capital assets not being depreciated: Land	\$ 1,607,517	\$ -	\$ -	\$ 1,607,517
Total capital assets not being depreciated	1,607,517			1,607,517
Capital assets being depreciated: Building Furniture, fixtures, and equipment:	76,461,640	195,556	-	76,657,196
Convention Center Penn Square Condominium	5,837,577	218,238	-	6,055,815
Association Office	515,292 8,451	<u>-</u>	<u>-</u>	515,292 8,451
Total capital assets, being depreciated	82,822,960	413,794		83,236,754
Less accumulated depreciation for: Building Furniture, fixtures, and equipment	26,663,070 5,625,120	2,072,885 195,041	- -	28,735,955 5,820,161
Total accumulated depreciation	32,288,190	2,267,926	-	34,556,116
Total capital assets being depreciated, net	50,534,770	(1,854,132)	-	48,680,638
Total capital assets, net	\$ 52,142,287	\$ (1,854,132)	\$ -	\$ 50,288,155

6. Contingency Fee Payable

Per the second amendment to the Joint Development Agreement among the Authority, the RACL, and PSP, the Authority is to pay \$700,000 to PSP to reimburse the RACL/PSP contingency provided under the agreement. RACL/PSP agrees to use the funds received to either complete the project or to be deposited into the Furniture, Fixtures and Equipment (FF&E) Reserve Fund for the hotel. The agreement requires fourteen annual payments of \$50,000 beginning in March 2015. The Authority paid PSP \$50,000 during the years ending December 31, 2024 and 2023. The balance outstanding as of December 31, 2024 and 2023 was \$200,000 and \$250,000, respectively.

NOTES TO FINANCIAL STATEMENTS

YEARS ENDED DECEMBER 31, 2024 AND 2023

7. Bonds Payable

On December 1, 2022, the Authority's 2014 Bonds were refunded through the issuance of the Hotel Room Rental Tax Revenue Bonds, Series A and B of 2022 (2022 A and B Bonds) in the amount of \$6,755,000 and \$62,730,000, respectively. The 2022 A Bonds were used to pay a portion of the costs of terminating certain interest rate swap agreements, fund the debt service reserve funds for the 2022 A Bonds, and pay certain expenses in connection with the issuance of the 2022 A Bonds. The proceeds from the 2022 B Bonds, together with other funds from the Authority, were used to currently refund the 2014 Bonds, pay a portion of the costs of terminating certain interest rate swap agreements, fund a debt service reserve fund for the 2022 B Bonds, and pay certain expenses in connection with the issuance of the 2022 B Bonds.

The 2022 A Bonds are due in annual installments of \$45,000 to \$1,000,000 beginning in 2023 through 2030 with interest rates ranging from 4.73% to 5.17%. The 2022 B Bonds are due in annual installment of \$1,080,000 to \$3,860,000 beginning in 2030 and continuing through 2057 with interest rates ranging from 4.00% to 5.00%.

The purpose of the refunding was to terminate the risk of the swap and to fix the annual debt service payments. Fixing the debt service payments for the life of the 2022 A and B Bonds alleviated the need for renegotiating the terms of the 2014 Bonds every five years at the mandatory tender date. Refinancing the 2014 bonds at the mandatory tender date of December 31, 2023 without terminating the swap was not an option provided by the lender.

The 2022 A and B Bonds have optional redemption terms which are more favorable then the 2014 Bonds which, if exercised, could decrease the overall debt service. The optional redemption terms are at the discretion of the Authority.

In conjunction with the issuance of the 2022 A and B Bonds, the Authority entered into a guarantee agreement with the County. Under the guaranty agreement, the County guarantees the payment of the Authority's obligation under the Debt Service Reserve Fund Replenishment Note.

NOTES TO FINANCIAL STATEMENTS

YEARS ENDED DECEMBER 31, 2024 AND 2023

Long-term liability activity for the year ended December 31 was as follows:

Direct Borrowing									
	Beginning of						End of		Current
December 31, 2024	Year	Addition	S	Re	etirements	Year		Portion	
Bonds payable:									
Series of 2022	\$ 68,485,000	\$	-	\$	840,000	\$	67,645,000	\$	885,000
Less: Discount on issuance	(2,017,851)		-		(88,545)		(1,929,306)		-
	\$ 66,467,149	\$	-	\$	751,455	\$	65,715,694	\$	885,000
		<u> </u>							
Direct Borrowing									
	Beginning of						End of		Current
December 31, 2023	Year	Addition	S	Retirements		Retirements Year		Portion	
Bonds payable:									
Series of 2022	\$ 69,485,000	\$	-	\$	1,000,000	\$	68,485,000	\$	840,000
Less: Discount on issuance	(2,099,018)		-		(81,167)		(2,017,851)		-
	\$ 67,385,982	\$	-	\$	918,833	\$	66,467,149	\$	840,000

In accordance with Section 6.02 of the 2022 A and B Bonds Trust Indenture (Trust Indenture), if an event of default, such as failure to pay principal and interest on bonds when due, or any other events as defined by Section 6.01 of the Trust Indenture, the Trustee may 1) if the Authority is not collecting 100% of the hotel tax revenues, notify the County Treasurer (Treasurer) that an event of default has occurred and is continuing; and 2) pursue any available remedy to enforce the performance or compliance with any other obligation or requirement of this Trust Indenture or any of the security documents.

Upon the occurrence and continuance of an event of default under Section 6.01(c) of the Trust Indenture, the Trustee may, and if requested to do so by the holders of at least twenty-five percent (25%) in aggregate principal amount of 2022 A and B Bonds then outstanding, and if the Trustee is indemnified, the Trustee shall, exercise such of the rights and remedies conferred by the provision of Local Government Unit Debt Act.

NOTES TO FINANCIAL STATEMENTS

YEARS ENDED DECEMBER 31, 2024 AND 2023

The debt service requirements for the 2022 Bonds are as follows:

	Principal		Interest		Total
					-
2025	\$ 885,000	\$	3,069,133	\$	3,954,133
2026	925,000		3,026,282		3,951,282
2027	970,000		2,981,223		3,951,223
2028	1,020,000		2,932,846		3,952,846
2029	1,070,000		2,880,421		3,950,421
2030-2034	6,240,000		13,516,851		19,756,851
2035-2039	7,985,000		11,770,488		19,755,488
2040-2044	10,005,000		9,758,794		19,763,794
2045-2049	12,245,000		7,510,150		19,755,150
2050-2054	15,250,000		4,503,713		19,753,713
2055-2057	11,050,000		803,938		11,853,938
	\$ 67,645,000	\$	62,753,839	\$	130,398,839

8. Retirement Plans

Effective September 30, 2016, the Authority sponsors a Savings Incentive Match Plan for Eligible Individual Retirement Account (SIMPLE IRA) plan covering all eligible employees. Contributions are matched by the Authority, dollar for dollar up to 3% of the employee's compensation. Amounts charged to retirement expense totaled \$7,742 and \$7,475 for the years ended December 31, 2024 and 2023, respectively.

NOTES TO FINANCIAL STATEMENTS

YEARS ENDED DECEMBER 31, 2024 AND 2023

9. Restricted Assets

The restricted assets represent funds derived from the proceeds of the bonds and other agreements. The funds are restricted for payment of construction costs, debt service payments, settlement costs, and operating and administrative expenses. Restricted assets at December 31 are as follows:

	2024		2023	
Cash and investments with trustee:				
Debt service reserve fund - 2022 Bonds	\$	4,341,857	\$	4,127,869
Bond fund - 2022 Bonds		1,105,435		1,079,293
Operating expense fund - 2022 Bonds		4,492,343		3,207,455
Excess funds - 2022 Bonds		5,725,732		5,249,396
Total cash and investments with trustee		15,665,367		13,664,013
Cash and investments held by Authority:				
Capital replacement fund		3,303,381		3,911,142
Lancaster CRIZ Authority - FF&E reserve		1,987,064		2,186,448
Marketing Consortium funds		1,464,713		1,380,452
Total cash and investments held by Authority		6,755,158		7,478,042
	\$	22,420,525	\$	21,142,055

NOTES TO FINANCIAL STATEMENTS

YEARS ENDED DECEMBER 31, 2024 AND 2023

10. Net Investment in Capital Assets

Net investment in capital assets at December 31 is comprised of the following:

	2024	2023
Net capital assets	\$ 50,090,293	\$ 50,288,155
Debt service reserve fund - 2022 Bonds	4,341,857	4,127,869
Bond fund - 2022 Bonds	1,105,435	1,079,293
Bonds payable, net	(65,715,694)	(66,467,149)
Portion of bonds payable used to pay		
SWAP termination fee	9,090,724	9,203,611
Capital purchases in accounts payable	(149,220)	-
Contingency fee payable	(200,000)	(250,000)
Total net investment in capital assets	\$ (1,436,605)	\$ (2,018,221)

11. Restricted Net Position

Net position is restricted at December 31 as follows:

2024		2023
\$ 4,492,343	\$	3,207,455
5,725,732		5,249,396
3,303,381		3,911,142
1,464,713		1,380,452
125,233		-
1,987,064		2,186,448
(2,039,387)		(1,951,955)
\$ 15,059,079	\$	13,982,938
\$	\$ 4,492,343 5,725,732 3,303,381 1,464,713 125,233 1,987,064 (2,039,387)	\$ 4,492,343 \$ 5,725,732 3,303,381 1,464,713 125,233 1,987,064 (2,039,387)

NOTES TO FINANCIAL STATEMENTS

YEARS ENDED DECEMBER 31, 2024 AND 2023

12. Risk Management

The Authority maintains insurance contracts to mitigate the risk of loss arising from the following events: torts; theft of, damage to, or destruction of certain assets; wrongful acts by directors and officers; job-related illness or injuries to employees; acts of God; and losses resulting from providing medical benefits to employees and their dependents. Contracts are limited liability and limited to specific properties. Settled claims have not exceeded the commercial coverage insurance in any of the past three fiscal years.

13. Commitments, Contingencies, Other Restricted Assets, and Subsequent Event

Continuing Covenant Agreement

Under the continuing covenant agreement, as amended, the Authority is required to maintain certain minimum balances in the funds held at the Trustee Bank. Failure to meet this liquidity covenant for any quarterly period represents an event of default. The Authority was not in default of the liquidity covenant during any applicable quarter for the year ended December 31, 2024 and 2023.

Memorandum of Understanding

In July 2022, the Authority and Discover Lancaster entered into a memorandum of understanding which memorialized the understanding between the Authority and Discover Lancaster regarding the FF&E funding, the capital reserve funding, and the extension of Discover Lancaster's commitment to directing 100% of the hotel room rental revenue tax revenues to the Authority through December 31, 2057.

Marketing Funding

A prior memorandum of understanding called for the funding of a Consortium to perform the target marketing for Priority 1 and Priority 2 events, as defined in the Collaboration Agreement. The funding requirements for the Consortium under the agreement were through June 30, 2021.

Additional funding to perform the target marketing for Priority 1 and Priority 2 events is required per the July 2022 memorandum of understanding with Discover Lancaster. During

NOTES TO FINANCIAL STATEMENTS

YEARS ENDED DECEMBER 31, 2024 AND 2023

the years ended December 31, 2024 and 2023, the Authority provided funding of \$457,594 and \$483,974, respectively, as required by the memorandum of understanding.

Of the \$4,440,618 deposited in the Consortium accounts through December 31, 2024, \$3,056,153 had been expended. The remaining balance at December 31, 2024, including interest of \$23,069, was \$1,464,713 and is included in the restricted cash and investments of the Authority.

FF&E Funding

Capital Replacement

For the years ended December 31, 2024 and 2023, the Authority made contributions of \$1,100,000 and \$1,050,000 to the capital replacement fund from the bonds fund. The balance in the restricted capital replacement fund is \$3,303,381 and \$3,911,142 as of December 31, 2024 and 2023, respectively is included in the restricted cash and investments of the Authority.

CRIZ

During the years ended December 31, 2024 and 2023, the Authority expended \$582,956 and \$304,365, respectively, of the Lancaster CRIZ Authority funds (CRIZ account). These expenses are initially paid from the Capital Replacement Fund and are subsequently reimbursed from the CRIZ account. At December 31, 2024 and 2023, the balance of the restricted cash and investments in the CRIZ account is \$1,987,064 and \$2,186,448, respectively. At December 31, 2024 and 2023, \$582,956 and \$304,365 remained to be reimbursed to the Authority's Capital Replacement Fund.

The CRIZ account and the capital replacement fund have separate restrictions regarding what capital items can be purchased with the reserves.

NOTES TO FINANCIAL STATEMENTS

YEARS ENDED DECEMBER 31, 2024 AND 2023

Funding Requirements of the July 2022 Memorandum of Understanding

Pursuant to the July 2022 memorandum of understanding between the Authority and Discover Lancaster, the marketing and FF&E funding is as follows:

	Mai	rketing Funding	FF&E Funding	
		Authority	Capital	
		2022	Re	eplacement
		Bond Funds		Fund
2025	\$	467,113	\$	1,050,000
2026		476,455		1,050,000
2027		485,984		1,050,000
2028		495,704		1,050,000
2029		505,618		1,000,000
2030-2034		2,683,811		5,500,000
2035-2039		2,963,222		7,000,000
2040-2044		3,271,636		11,000,000
2045-2049		3,612,151		15,000,000
2050-2054		3,988,107		21,000,000
2055-2057		2,589,436		13,500,000
Total	\$	21,539,237	\$	78,200,000

Incentives

The Convention Center offers incentives for certain future events in the form of discounts. The discounts are recognized in the period in which the event is held. At December 31, 2024 and 2023, the Convention Center's commitment to provide incentives was \$120,000, and \$105,000, respectively.

Construction Commitments and Subsequent Event

As of December 31, 2024, the Authority had construction commitments totaling approximately \$5,105,000 for three separate projects. An additional contract for Project B was signed in February 2025 for approximately \$470,000.

NOTES TO FINANCIAL STATEMENTS

YEARS ENDED DECEMBER 31, 2024 AND 2023

Summarized construction/projects in progress as of December 31, 2024:

	 Project A	Project B	Othe	er Projects	 Total
Included in Construction in Progress	\$ 1,189,779	\$ 163,273	\$	29,140	\$ 1,382,192
Commitments as of December 31, 2024	454,476	4,608,180		42,841	5,105,497
Contracts Signed in February 2025		 470,000		-	470,000
Total Projected Costs	\$ 1,644,255	\$ 5,241,453	\$	71,981	\$ 6,957,689

Project B listed above has preliminary CRIZ funding approval by the local board pending final state board approval. If the state approval is not awarded, the Authority will reassess the scope of the project and any modifications necessary to align the project with available funding.

SUPPLEMENTARY	'INFORMATION	

COMBINING BALANCE SHEET

DECEMBER 31, 2024

	Authority	Operations	Total
Assets			
Current assets:			
Cash and cash equivalents	\$ 383,387	\$ 951,121	\$ 1,334,508
Investments	1,370,728	-	1,370,728
Receivables:			
Taxes	1,435,514	-	1,435,514
Other	125,233	82,194	207,427
Accrued interest receivable	71,812	-	71,812
Due from Operations/Due to Authority	284,466	(284,466)	-
Due from Aimbridge Hospitality	-	328,325	328,325
Inventory	-	15,449	15,449
Prepaid expenses	26,053	49,156	75,209
Other asset		299	299
Total current assets	3,697,193	1,142,078	4,839,271
Restricted assets:			
Cash and cash equivalents	494,361	284,466	778,827
Investments	21,641,698	-	21,641,698
Tatal vastvistad assats		294.466	
Total restricted assets	22,136,059	284,466	22,420,525
Capital assets:			
Land	1,607,517	-	1,607,517
Construction in Progress	1,382,192	-	1,382,192
Building	77,325,306	-	77,325,306
Furniture, fixtures, and equipment:			
Convention Center	6,139,379	-	6,139,379
Penn Square Condominium Association	515,292	-	515,292
Office	8,451		8,451
	86,978,137	-	86,978,137
Less: accumulated depreciation	36,887,844	-	36,887,844
Net capital assets	50,090,293		50,090,293
Total Assets	\$75,923,545	\$ 1,426,544	\$77,350,089
			(Continued)

	Authority	Operations	Total
Liabilities and Net Position			
Liabilities:			
Current liabilities:			
Accounts payable	\$ 149,957	\$ 5,426	\$ 155,383
Accrued payroll and payroll expense	6,948	-	6,948
Other accrued expenses	-	275,489	275,489
Unearned revenue	-	254,135	254,135
Contingency fee payable	50,000		50,000
Total current liabilities	206,905	535,050	741,955
Current liabilities (payable from restricted assets):			
Accrued interest payable	255,761	-	255,761
Current portion of bonds payable	885,000	-	885,000
Due to Discover Lancaster	2,039,387		2,039,387
Total current liabilities (payable from			
restricted assets)	3,180,148		3,180,148
Long-term liabilities:			
Reimbursement for contingency payable	150,000	-	150,000
Bonds payable, net	64,830,694	<u> </u>	64,830,694
Total long-term liabilities	64,980,694		64,980,694
Total Liabilities	68,367,747	535,050	68,902,797
Net Position:			
Net investment in capital assets	(1,436,605)	-	(1,436,605)
Restricted	15,059,079	-	15,059,079
Unrestricted	(6,066,676)	891,494	(5,175,182)
Total Net Position	7,555,798	891,494	8,447,292
Total Liabilities and Net Position	\$ 75,923,545	\$ 1,426,544	\$ 77,350,089
			(Concluded)

COMBINING SCHEDULE OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION
YEAR ENDED DECEMBER 31, 2024

Other - 14,855 14 Total operating revenues - 3,123,876 3,123 Operating Expenses: Departmental expenses - 1,409,655 1,409 Undistributed operating expenses - 2,131,689 2,131 Management fees - 241,483 241 Fixed charges - 109,124 109 Capital/development costs 14,099 - 14 Total operating expenses 14,099 3,891,951 3,906 Other Operating Expenses:	Total	
Concession Other - 477,184 477 477 Other - 14,855 14 14 Total operating revenues - 3,123,876 3,123 Operating Expenses: Departmental expenses - 1,409,655 1,409 Undistributed operating expenses - 2,131,689 2,131 Management fees - 241,483 241 Fixed charges - 109,124 109 Capital/development costs 14,099 - - 14 Total operating expenses 14,099 3,891,951 3,906 Other Operating Expenses:		
Other - 14,855 14 Total operating revenues - 3,123,876 3,123 Operating Expenses: Departmental expenses - 1,409,655 1,409 Undistributed operating expenses - 2,131,689 2,131 Management fees - 241,483 241 Fixed charges - 109,124 109 Capital/development costs 14,099 - 14 Total operating expenses 14,099 3,891,951 3,906 Other Operating Expenses: - 14,099 3,891,951 3,906		
Total operating revenues - 3,123,876 3,123 Operating Expenses: Departmental expenses - 1,409,655 1,409 Undistributed operating expenses - 2,131,689 2,131 Management fees - 241,483 241 Fixed charges - 109,124 109 Capital/development costs 14,099 - 14 Total operating expenses 14,099 3,891,951 3,906 Other Operating Expenses: - <td< td=""><td>,184</td></td<>	,184	
Operating Expenses: Departmental expenses - 1,409,655 1,409 Undistributed operating expenses - 2,131,689 2,131 Management fees - 241,483 241 Fixed charges - 109,124 109 Capital/development costs 14,099 - 14 Total operating expenses 14,099 3,891,951 3,906 Other Operating Expenses: -	,855	
Departmental expenses - 1,409,655 1,409 Undistributed operating expenses - 2,131,689 2,131 Management fees - 241,483 241 Fixed charges - 109,124 109 Capital/development costs 14,099 - 14 Total operating expenses 14,099 3,891,951 3,906 Other Operating Expenses:	,876	
Undistributed operating expenses - 2,131,689 2,131 Management fees - 241,483 241 Fixed charges - 109,124 109 Capital/development costs 14,099 - 14 Total operating expenses 14,099 3,891,951 3,906 Other Operating Expenses:		
Management fees - 241,483 241 Fixed charges - 109,124 109 Capital/development costs 14,099 - 14 Total operating expenses 14,099 3,891,951 3,906 Other Operating Expenses:	,655	
Fixed charges - 109,124 109 Capital/development costs 14,099 - 14 Total operating expenses 14,099 3,891,951 3,906 Other Operating Expenses:	,689	
Capital/development costs 14,099 - 14 Total operating expenses 14,099 3,891,951 3,906 Other Operating Expenses:	,483	
Total operating expenses 14,099 3,891,951 3,906 Other Operating Expenses:	,124	
Other Operating Expenses:	,099	
	,050	
Administrative expenses EO2 40E		
Autilition and very expenses 502,435 - 502	,495	
Collaboration Agreement - Marketing		
Consortium 430,872 - 430	,872	
Depreciation 2,331,729 - 2,331	,729	
Total other operating expenses 3,265,096 - 3,265	,096	
Operating Loss (3,279,195) (768,075) (4,047	,270)	
Non-Operating Revenues (Expenses):		
Hotel room rental tax income 8,163,870 - 8,163	,870	
Investment income 1,199,893 - 1,199	,893	
Other income 14,852 - 14	,852	
Interest expense (3,289,528) - (3,289	,528)	
Total non-operating revenues (expenses) 6,089,087 - 6,089	,087	
Transfers (811,000) 811,000	-	
Change in Net Position 1,998,892 42,925 2,041	,817	
Net Position:		
Beginning of period 5,556,906 848,569 6,405	,475	
End of period \$ 7,555,798 \$ 891,494 \$ 8,447		

SCHEDULE OF EXPENSES

YEARS ENDED DECEMBER 31, 2024 AND 2023

	2024	2023
Operating Expenses:		
Departmental expenses:		
Conference service	\$ 390,348	\$ 440,646
Event management	889,547	769,921
Public space	129,760	130,621
Total departmental expenses	1,409,655	1,341,188
Undistributed operating expenses:		
Administrative and general	453,058	361,474
Sales and marketing	264,729	238,523
Repairs and maintenance	735,653	648,967
Energy	415,379	403,124
Information technology	165,355	148,276
Miscellaneous	97,515	108,194
Total undistributed operating expenses	2,131,689	1,908,558
Management fees	241,483	210,024
Collaboration Agreement - Marketing Consortium	430,872	419,410
Fixed charges:		
Insurance	109,124	100,587
Total fixed charges	109,124	100,587
Administrative expenses:		
Solicitor fees and expense	38,925	27,418
Historic properties repairs	281	148,167
Employee compensation	260,217	249,349
Executive director expenses, employee		
mileage and travel	6,378	9,307
Payroll taxes	19,185	18,319
Employee benefits	67,431	64,543
Office supplies and expense	7,451	2,235
Internet and computer service	9,010	6,515
Accounting fees	30,760	39,648
Business advisory fees	34,870	26,668
Insurance	17,308	16,140
Telephone expense	2,585	2,509
Advertising notices	1,858	806
Miscellaneous expense	6,236	7,281
Total administrative expenses	502,495	618,905
		(Ca.ati.aal)

(Continued)

SCHEDULE OF EXPENSES

YEARS ENDED DECEMBER 31, 2024 AND 2023 (Continued)

	2024	2023
Depreciation	2,331,729	2,267,926
Capital/development costs:		
Accounting	3,899	2,712
Trustee fees	10,200_	10,200
Total capital/development costs	14,099	12,912
Total operating expenses	\$ 7,171,146	\$ 6,879,510
		(Concluded)